

Project Title

Reducing Rate of Blood Transfusion for Patients Undergoing Orthopaedic Surgery at SGH

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Organisation(s) Involved

Singapore General Hospital

Healthcare Family Group(s) Involved in this Project

Medical

Applicable Specialty or Discipline

Othopaedic

Aim(s)

- To improve Nil Blood Transfusion rate in patients undergoing TKR surgeries from 98.1% to 100% in 6 months.
- To improve Nil 30 Day Blood Transfusion rate in patients undergoing THR surgeries from 81% to 90% and Spinal Fusion surgeries from 87% to 90% in 6 months.

Background

See poster appended/below



Methods

See poster appended/below

Results

See poster appended/below

Conclusion

See poster appended/ below

Additional Information

Singapore Healthcare Management (SHM) Congress 2022 – Merit Prize (Risk Management category)

Project Category

Care & Process Redesign

Quality Improvement, Workflow Redesign, Clinical Practice Improvement, Value Based Care, Safe Care, Patient Satisfaction, Risk Management, Preventive Approach

Keywords

Value Driven Care, Blood Transfusion, Total Knee Replacement, Total Hip Replacement, Spinal Fusion, Surgical Blood Loss

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Reducing rate of blood transfusion for patients undergoing orthopaedic surgery at SGH



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Introduction

The Singapore Ministry of Health started the Value Driven Care (VDC) monitoring and analysis for elective orthopaedic surgeries such as Total Knee Replacement (TKR), Total Hip Replacement (THR) and Spinal Fusion surgeries. One of the indicators monitored is the Nil Blood Transfusion rate in which cases with blood transfusion would 'fail' the indicator. The team identified blood transfusion as one of the areas for improvement.

Mission Statement

- To improve Nil Blood Transfusion rate in patients undergoing TKR surgeries from 98.1% to 100% in 6 months.
- To improve Nil 30-Day Blood Transfusion rate in patients undergoing THR surgeries from 81% to 90% and Spinal Fusion surgeries from 87% to 90% in 6 months.

Analysis of Problem

Data analysis and case review were conducted by CGQ for the cases with blood transfusion to identify significant causes of blood transfusion.

The following were identified as areas for improvement to prevent unnecessary blood transfusion:

Haemoglobin (Hb) upon/before admission to determine the severity of anemia

- Significant percentage of patients presented with anemia upon/before admission; 52.9% - 73.3% (n=9 to 42) patients with sub-optimal Hb level.
- Example below shows TKR with 42 patients with sub-optimal Hb:

Patients With Blood Transfusions (TKR) for Jul '18 – Jun '19				
	Male		Female	
Severity of Anaemia	No. of cases	%	No. of cases	%
Moderate/Severe Anaemia	3	5.1	22	37.3
Mild Anaemia	5	8.5	12	20.3
No Anaemia	2	3.4	15	25.4
Grand Total	10	16.9	49	83.1

Indications for transfusion

- Most transfusions occurred in the post-op phase.
- patient was admitted early for blood transfusion before operation.
- Many patients were transfused with only 1 pint RBC (n=95 for TKR, THR and Spinal Fusion), a few of them only had a minor drop in Hb after operation or their last Hb before the transfusion was >8 g/dL.
- E.g. for TKR, 45 patients were transfused with 1 pint:

OTO Conditions	Phase	No. of units transfused	No. of cases	Proportion (out of 59 cases)
Total Knee Replacement	Pre-op	1	1	1.7%
	Intra-op	1	2	3.4%
		3	1	1.7%
	Post-op	1	42	71.2%
		2	14	23.7%
		4	1	1.7%

Perioperative blood management

- High amount of blood loss during operation resulting in a drop in Hb levels despite having optimal Hb upon/before admission.
- E.a.THR

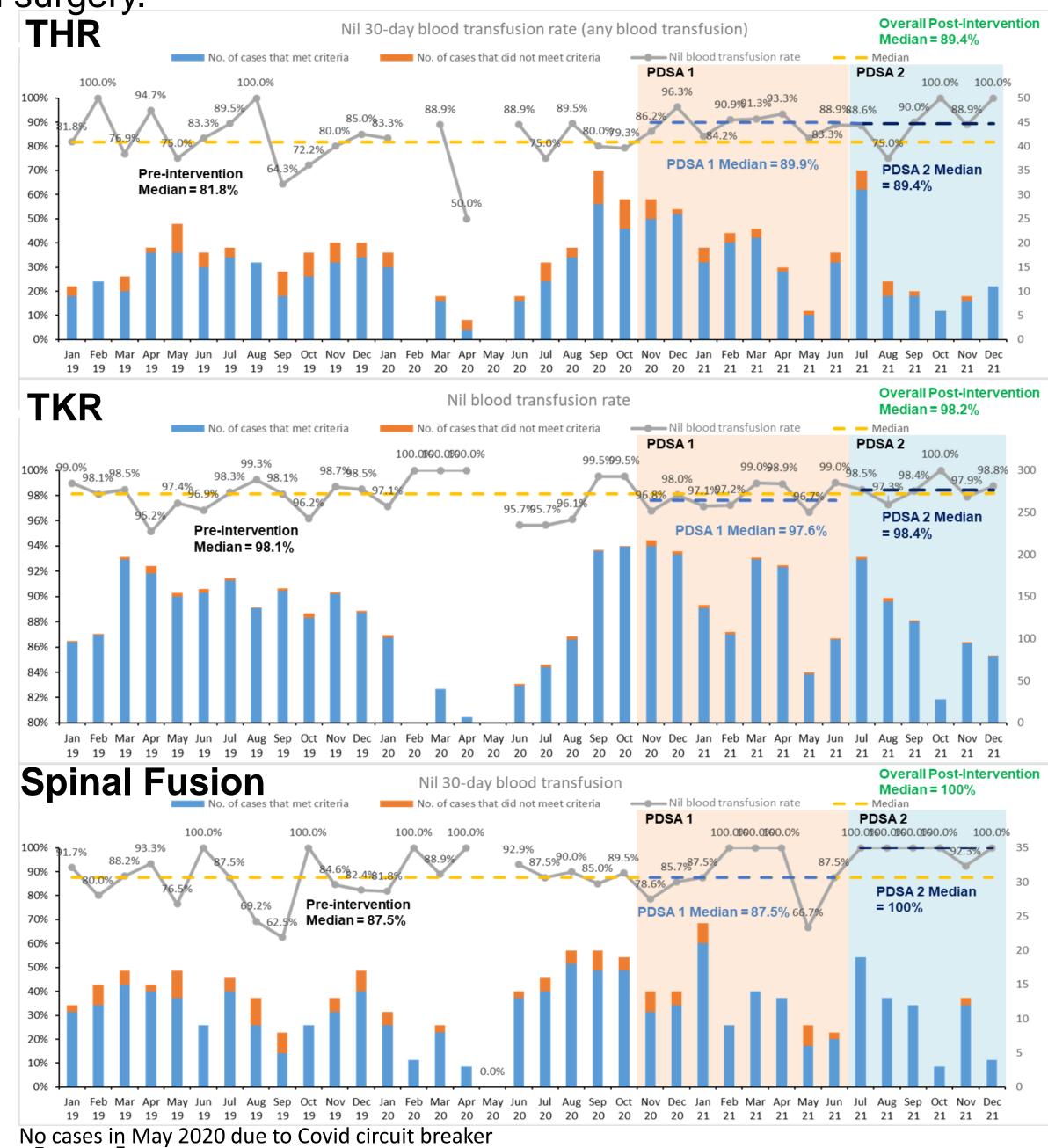
L.9					
Hb pre- /upon admission (g/dL)	Intra-op RBC Transfused	Hb before post-op transfusion (g/dL)	Post-op RBC Transfused		Estimated Blood Loss (ml)
13.0	2	8.3	1	3	1700 ml

Shah, A., Palmer, A.J.R. and Klein, A.A. (2020), Strategies to minimize intraoperative blood loss during major surgery. Br J Surg, 107: e26-e38. doi:10.1002/bjs.11393

Aim of Project Causes Causes Concepts to address Root Causes Low Hb levels before surgery Reducing rate of blood transfusion for patients undergoing orthopaedic surgery (TKR/THR/ Spinal Fusion) at SGH Blood Transfusion was ordered based on clinician's experience & knowledge *: PDCA 1 *: PDCA 1 Causes Concepts to address Root Causes Improve Hb levels before surgery Improve Hb levels before surgery Improve Hb levels before surgery (PAC appointment* Low Hb levels before surgery to allow for Hb optimization of Hb* Patient lost significant amount of blood during surgery for investigation of anaemia Reduce surgical blood loss Introduce objective indicators and guidelines for Blood Transfusion was ordered based on clinician's experience & knowledge *: PDCA 1 **: PDCA 1 **: PDCA 2	Interventions / Initiatives				
Reducing rate of blood transfusion for patients undergoing orthopaedic surgery Patient lost significant amount of blood during surgery		Causes	address Root	Specific Solutions	
undergoing orthopaedic surgery (TKR/THR/ Spinal Fusion) at SGH Blood Transfusion was ordered based on clinician's experience & knowledge *: PDCA 1 Reduce surgical blood loss Reduce surgical blood loss Reduce surgical blood loss A.Conduct routine pre-transfusion iSTAT to assess HB levels before intra-op transfusion guidelines* Introduce objective indicators and guidelines for Blood Transfusion Transfusion Transfusion *: PDCA 1	rate of blood		levels before	 appointment* List cases 6 weeks to 2 months prior to surgery to allow for Hb optimization 2. PAC optimization of Hb* Newly diagnosed pre-op anaemia will be flagged for Hb optimization (IV Iron) Option to delay surgery for 	
Spinal Fusion) at SGH Blood Transfusion was ordered based on clinician's experience & knowledge *: PDCA 1 Blood Transfusion was ordered based on clinician's experience & knowledge *: PDCA 1 A.Conduct routine pretransfusion iSTAT to assess HB levels before intra-op transfusion* 5.Implement restrictive blood transfusion guidelines* • Introduce workflow for senior escalation before transfusions • Transfuse when Hb<8 • 1 pint per order 4.Sharing initiatives and their monitored results to OTO & ANA^	undergoing orthopaedic surgery	significant amount of blood	→	for IV Tranexamic Acid	
	Spinal Fusion) at SGH	Transfusion was ordered based on clinician's experience &	objective indicators and guidelines for Blood	transfusion iSTAT to assess HB levels before intra-op transfusion* 5.Implement restrictive blood transfusion guidelines* • Introduce workflow for senior escalation before transfusions • Transfuse when Hb<8 • 1 pint per order 4.Sharing initiatives and their monitored results to OTO &	

Results

There has been overall improvement in performance for all conditions (the performance has improved from 81.8% pre-intervention to 89.4% post intervention for THR, 98.1% to 98.4% for TKR and 87.5% to 100% for Spinal Fusion respectively). Project goal has been met for patients undergoing Spinal Fusion surgery.



Conclusion

By improving Hb levels before surgery, reducing surgical blood loss and introducing objective blood transfusion indicators and guidelines, the team reduced the rate of blood transfusions in patients undergoing orthopedic surgery. The performance will continue to be monitored via automated dashboards. Patient blood management protocol has been uploaded in the department infonet and implemented in the department.